

## RESOURCES COMMITTEE - TERMS OF REFERENCE

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**Purpose**

To ensure the effective and efficient use of resources to deliver the approved Mission, through oversight of the University's strategic business planning and investments.

**Reports to**

Not applicable

**Sub-committees**

None

**Occurrence**

Three times per year

### TERMS OF REFERENCE

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- 1 To review and recommend strategies and major new policy developments linked to finance, people and culture, and the physical and digital estate.
- 2 To oversee the effective deployment of strategic investment funds and progress against milestones, including financial and non-financial elements and benefit realisation of major projects.
- 3 To review and recommend University budgets, including strategic investment fund allocation.
- 4 To oversee longer-term plans for the University and to review and recommend the frameworks within which planning and resource allocation takes place.
- 5 To review and recommend strategies and major new policy developments linked to finance, people and culture, and the physical and digital estate.
- 6 To advise on the continuous improvement of financial and other performance reports to the Board of Governors, ensuring clarity for readers.
- 7 To be cognisant of strategic risks and opportunities through the committee's work.

### MEMBERSHIP

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**Chair**

Independent Member of the Board of Governors

No fewer than four Independent Members of the Board of Governors

One staff member of the Board of Governors

Vice-Chancellor & Chief Executive Officer

**Co-opted Member**

Provision for appointment of external Co-Opted Member (optional)

*Cross membership between Audit & Risk Committee and Resources Committee is not permitted.*

RESTRICTED

**SERVICING OFFICER**

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**Servicing Officer** Secretary to the Board of Governors

**IN ATTENDANCE**

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Executive Director, Finance, Audit & Risk  
Executive Director, People & Culture  
Executive Director, Estates, Operations & Planning  
Staff as necessary to conduct the business of the forum, invited for specific items

**MEETING PROCEDURES**

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For procedures relating to meeting dates, circulation of meeting papers, quorum, decisions, and record keeping refer to the [Falmouth University Standard Meeting Procedures](#).

**Approved by**

The Board of Governors, 22 November, 2024